









PERFORMANCE REPORT Q2 2023/24 MILESTONES & PERFORMANCE INDICATORS







Strong inclusive economy, transport and infrastructure



Empowered, vibrant communities



Good health and wellbeing



Working together improving lives











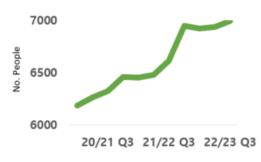
Introduction

This is the Quarter 2 Performance Report for the 2023/24 Council Plan. It presents the Council's progress against the Key Milestones set out for Quarter 2 and provides an update on the Council's Performance Indicators. The report is structured into the 6 themes of the Council Plan.

For each theme the progress against key milestones is shown alongside the desired outcome or outcomes that it is contributing towards. Detail is then provided on the theme's performance indicators that are noted as being particularly positive, or areas of focus for improvement. All performance indicators are then summarised in a table, with the progress of each indicator identified as either positive, neutral, focus for improvement or for information only. Further detail on each indicator can be found in the Public Performance Dashboard on our website: Our performance as a Council: 2018-19 onwards | Scottish Borders Council (scotborders.gov.uk)

Indicators showing a **notable improvement**, or where the
performance indicates a particularly **positive** position are shown in charts
coloured in **green**

There has been a consistent **increase** in the number of people Registered for SB Alert



Indicators showing a notable reduction in performance, or where there is a focus for improvement are shown in charts coloured in orange

The number of bed days associated to **Delayed Discharges** have continued to **increase** (NHS data)



Performance Indicators Key

Positive	There has been a notable improvement, or the data indicates a particularly positive position
○ Neutral	There has been no significant change since the previous review, and progress is satisfactory or as expected
Focus for Improvement	There has been a notable reduction in performance, or the data suggests a position that we will be focusing on for improvement
$m{i}$ Information only	The indicator shows data for information purposes only





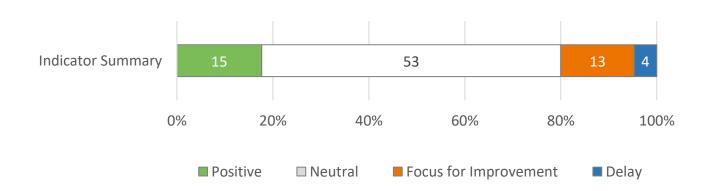
Key Milestones

The 18 milestones reported in this quarter shows that 9 of them have been achieved as planned. There was 1 milestone which has been rescheduled to a future quarter and there were 8 milestones which have been partly completed and work will continue on them.



Performance Indicators

Of the 90 indicators presented 68 are in a good position of which 15 are particularly positive. 13 are highlighted as areas of focus for improvement and there is a delay in receiving the latest information for 4 of them. 9 information only figures which provide context to some of the performance indicators are also shown in the report.



Clarifications

- Please note that in Quarter 1 we reported that the extension of free school meal provision to all Primary School Children would be completed in Q2 but due to a change of policy from the Scottish Government, this has now been put on hold
- Please note that the Complaints figures have changed slightly from those reported in Quarter 1. The change has been reflected in this report.



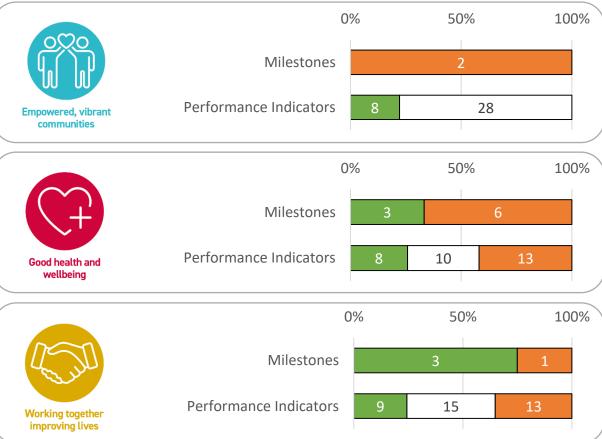




Summary of Performance Year to Date

For the milestones green indicates that the milestone was achieved as planned; orange reflects milestones that have not been completed as planned, or that have been rescheduled for a future date. For performance indicators green shows areas where performance has been notably positive; white reflects areas that are performing as we would expect, and orange indicates performance levels that are a focus for improvement.





CLEAN GREEN FUTURE

PRIORITY: Accelerate action to adapt to and mitigate the effects of climate change and extreme weather



Complete an extreme weather assessment of key coastal infrastructure and bridges

This action will be completed in Q2 2024/25

Bridge General Inspections continue to check for effects of extreme weather



Main coastal assets between

Eyemouth and Burnmouth

were subject to an Asset

Condition Assessment

Part of the **Eyemouth Coastal Study**

Wider coastline is currently under assessment as part of the **Berwickshire Coastal Change Adaptation Plan**

As part of this a number of **triggers** will be **highlighted** such as:

- actions to alter a structure
- changes to guidance or local policy

Roll out a Schools Resource Pack to all primary schools that promotes sustainability, recycling, and eco-friendly practices linked to the Curriculum for Excellence

Resource developed jointly by:

- SBC's **Waste** Services
- SBC's **Education** Department
- Levenseat Ltd



Milestone has been completed

Fantastic Resource for teachers and pupils:



- Online Games
- Lesson plans linked to curriculum for excellence

Aim to **increase awareness** amongst Young People about:

- importance of recycling
- what can be recycled
- what happens to the waste in your general waste bin

Resource launched earlier in the year by an online Waste & Recycling lesson held in conjunction with SBC's

Inspire Learning Team

Levenseat Ltd: Waste Management Company used by SBC

Desired Outcomes linked to this Milestone

 Services and infrastructure that are ready to meet the needs of our communities in the face of climate change and extreme weather events

Desired Outcomes linked to this Milestone

Enable change through increased public understanding of the need to change our behaviour around how we use resources and the need for increased resilience across our communities

CLEAN GREEN FUTURE

PRIORITY: Accelerate action to adapt to and mitigate the effects of climate change and extreme weather



Working with partners and key regional stakeholders develop a delivery plan to retrofit domestic housing, which builds on current retrofit schemes

SBC were awarded £1.8m EES:ABS funding across 23/24 to support retrofit energy efficiency improvements and renewable technologies targeted at properties in fuel poverty

Successful 22/23
EES:ABS delivery

For the 3 full financial years **since 2020/21 SBC** have:



- Supported **430** households
- Installed 612 measures

contractors
will support
community
benefit
activities
within the
region

3 schemes across the region **identified** and **initiated** delivering:

- Air Source Heat Pumps
- Solar PV
- Battery Storage

Also a wider regional Internal Wall Insulation for potentially 140 properties



These measures will:

- increase the energy efficiency of homes
- raise the EPC rating
- raise the levels of affordable warmth

ESS:ABS: Energy Efficient Scotland: Area Based Scheme

Complete review of the Council's greenspace maintenance operations to identify opportunities for improved environmental management

This action will be completed in Q4

Grass Management Review paper going to Exec in **November** 2023





Pilot will be rolled out across the region



It will work with staff and communities to identify local priorities

Desired Outcomes linked to this Milestone

• An approach to energy in the Scottish Borders which is robust, affordable and does not contribute to climate change

Desired Outcomes linked to this Milestone

 Protected, managed and restored environments which support the wellbeing of people and nature

CLEAN GREEN FUTURE

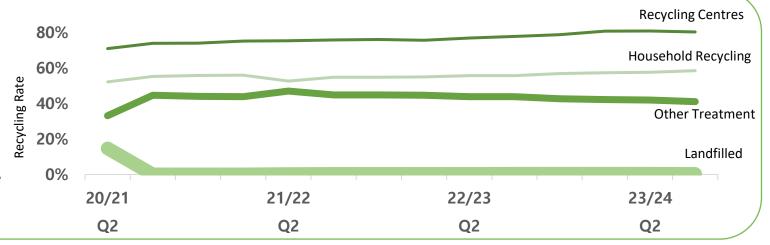
PRIORITY: Accelerate action to adapt to and mitigate the effects of climate change and extreme weather



Service	Indicator	Q2 23/24	Status
	Annual Household Recycling Rate	58.56 %	0
Waste	Annual Household Waste Landfilled Rate	0.34 %	0
	Annual Household Waste to Other Treatment	41.1 %	0
	Annual Average Community Recycling Centre Recycling Rate	80.37 %	0
Energy Services	Electricity Consumption (kWh)	1,499,156.10	0
	Gas Consumption (kWh)	1,281,764.54	0

The Recycling Rate within the Scottish Borders has continued to **increase** whilst the waste sent to landfill **continues to be below 1%**

This **positive situation** is due to a new contract commencing in July 2019, and further improvements introduced by the contractor for sorting recycling centre waste



FULFILLING OUR POTENTIAL

PRIORITY: Empower communities and schools to deliver a high quality education focused on excellence, equity, wellbeing and improved outcomes for children and families



Implement year 2 of 5 year Equity Strategy to address inequalities and reduce impacts of poverty on attainment

This action is partially completed and will be fully completed in Q4

SBC agreed local authority core & core plus stretch aims and annual trajectories for 2025/26

SBC have developed an empowered approach to attainment Challenge Funding' including:

• Devolving resources of Strategic Equity Funding and Care Experienced Funding to clusters



Achieved through a **consultative** process

Schools and clusters have set their local stretch aims collaboratively

An example can be seen here: SBC Empowering Clusters SAC Funding SWAY



SBC launched the Education Power BI Dashboard

- give schools easier access to more up to date data
- trained all senior school leaders in this

Implemented updated Pupil Equity Funding governance procedures and provided training to increase quality of school PEF plans

Completed and reported on Closing the Gap thematic school reviews in 10 schools with SIMD Quintile 1 populations



development

Lessons are developed to use across schools to promote the use of the App

Provide access to mental health supports through the launch of a service directory app to school devices

This action will be completed in a later quarter

Work is **on-going** to populate data into the App





Work with Apple is on-going re final adoption of App following Q o

> Launch event is now being planned

Desired Outcomes linked to this Milestone

· Raise attainment in literacy and numeracy closing the attainment gap between the most and least disadvantaged

Desired Outcomes linked to this Milestone

• Raise attainment through improved inclusion, equity and wellbeing for all children and young people

FULFILLING OUR POTENTIAL

PRIORITY: Empower communities and schools to deliver a high quality education focused on excellence, equity, wellbeing and improved outcomes for children and families



Build on the success of 'Get into Summer 2022' to plan provision for children and families to access to food, childcare, wellbeing supports and activities during school holidays



2354 children supported

418 families supported

2924 snacks provided1599 meals provided()

Activities provided across the Borders

Funding was confirmed very close to the end of term

Positive feedback on 2023 events received

Provide high quality professional learning to all school staff to support delivery of digital learning



Online and in-person digital skills workshops delivered featuring key apps to enhance:

- Learning
- Teaching
- Assessment

Inspire hosted an induction session for newly qualified teachers



Session allowed newly qualified teachers to be **ready for teaching** in **Borders schools**

Continue to develop learning and qualification pathways through partnerships with further and higher education establishments, employers and training agencies

CLD service are making use of **National Progression Awards** (NPA) for:

- learners in schools
- young people disengaged from learning

Looking into joint delivery of Youth Work training programmes

Youth Achievement Awards being
offered as part of learning programmes

Increase in CLD services use of SOA

Multiply Project

- A UK Government funded project
- aimed at learners 19+years
- teaches functional maths

Works with third sector partners

Desired Outcomes linked to this Milestone

 Raise attainment through improved inclusion, equity and wellbeing for all children and young people

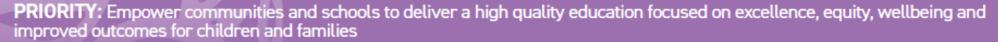
Desired Outcomes linked to this Milestone

 Improve employability skills to enable sustained positive school leaver destinations

Desired Outcomes linked to this Milestone

Improve employability skills to enable sustained positive school leaver destinations

FULFILLING OUR POTENTIAL





Service	Indicator	Q2 23/24	Status
	What percentage of primary school pupils attend school?	96.68%	0
	What percentage of secondary school pupils attend school?	93.68%	0
	What percentage of primary and secondary school pupils attend school?	95.20%	0
	Number of Exclusion Incidents – Primary Schools	9	0
-1	How many primary school pupils were excluded?	7	0
Education	Number of Exclusion Incidents - Secondary Schools	19	0
	How many secondary school pupils were excluded?	19	0
	Number of Exclusion Incidents – Primary and Secondary Schools	28	0
	How many primary and secondary school pupils were excluded?	26	0
	Number of Schools/Nurseries inspected per Quarter	0	í
Modern Apprentices	New Modern Apprentices employed by SBC	26	0
	Current Modern Apprentices employed within SBC	45	0
	Modern Apprentices securing SBC employment after apprenticeship Cumulative Year to Date	10	0

STRONG INCLUSIVE ECONOMY, TRANSPORT AND INFRASTRUCTURE

PRIORITY: Deliver the key economic development programmes for our region - the <u>South of Scotland Regional Economic</u>
<u>Strategy</u>, <u>Borderlands Inclusive Growth Deal</u> and the <u>Edinburgh and South East Scotland City Region Deal</u> and <u>Regional Prosperity</u>
<u>Framework</u> - making our economy stronger, greener and more sustainable.



Desired Outcomes linked to this Milestone

Support our tourism sector, creative industries and our other kev industries such as health, social care, construction, land, manufacturing, and food & drink to create a stronger economy where existing and new businesses and social enterprises grow and expand, increasing productivity and investment into the Scottish Borders

Progress the Destination Tweed project as part of the Borderlands Deal



Project's Full Business Case is currently being **drafted**

This is part of the **final stage** of the Borderlands Inclusive Growth Deal **approvals process**

Complete an electric vehicle charge point feasibility study outlining the potential to install electric vehicle chargers across the Borders

Feasibility study and expansion plan is complete

Study & Plan was **submitted** to Transport Scotland for review



Response received on 10
August 2023 with a couple of minor comments to address

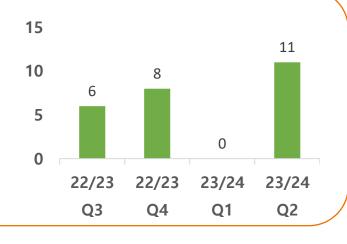
Following conversations with neighbouring authorities around collaboration opportunities, this will be presented to councillors

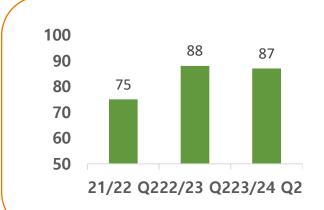
Desired Outcomes linked to this Milestone

 Enhance digital and transport connectivity

The total number of **new Business Start-Ups** in Q2 are at the highest level since the figures started being collected.
The Q2 figure is also **above target**

(through Business Gateway)





The number of clients attending start-up workshops/seminars in Q2 have been similar for the past 3 years and the Q2 23/24 figure is above target

(through Business Gateway)

STRONG INCLUSIVE ECONOMY, TRANSPORT AND INFRASTRUCTURE

PRIORITY: Deliver the key economic development programmes for our region - the South of Scotland Regional Economic Strategy, Borderlands Inclusive Growth Deal and the Edinburgh and South East Scotland City Region Deal and Regional Prosperity Framework - making our economy stronger, greener and more sustainable.



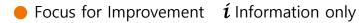
Service	Indicator	Q2 23/24	Status
	RAG status is "Green"	8	0
Major Capital Projects	RAG status is "Amber"	10	•
	RAG status is "Red"	1	•
	Working age population (16 - 64) employment rate*	76.20%	í
Working Age Population	Working age population (16 - 64) Claimant Count (including Universal Credit and JSA	2.93%	í
	Working age population (18 - 24) Claimant Count (including Universal Credit and JSA	4.57%	í
	Number of People referred in the quarter	335	0
Customer Advice & Support - Financial Inclusion	Monetary Gain for cases closed in the quarter	£1,253,076.28	0
Timemetal inclusion	Cumulative Monetary Gain for cases closed in the year to date	£2,257,153.60	0
Customer Advice & Support –	New Claims (Avg No. of Days to process)	25.35	•
Housing Benefit	Change Events (Avg No. of Days to process)	8.49	0
Dusiness Catavasu	Total number of new Business Start-Ups (Business Gateway)	11	•
Business Gateway	Number of clients attending start-up workshops/seminars (Business Gateway)	87	•
Economic Dev & Procurement	Occupancy Rates of Industrial and Commercial Units	86%	•
	Total Number of Contracts Awarded with Community Benefit Clauses (CBC) included ** Reported Q2 & Q4	Now reported annually to align with Annual Procurement Report cycle	
Community Benefit Clauses	Number of new Employment and Skills opportunities delivered as a result of Community Benefit Clauses (CBC) ** Reported Q2 & Q4		

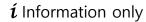
^{*} Please Note that there is a lag of one Quarter for data provided for employment rates











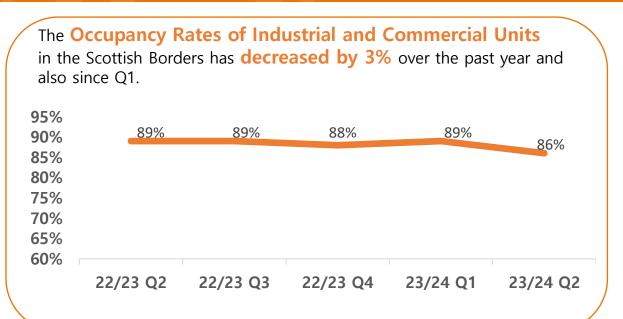
STRONG INCLUSIVE ECONOMY, TRANSPORT AND INFRASTRUCTURE

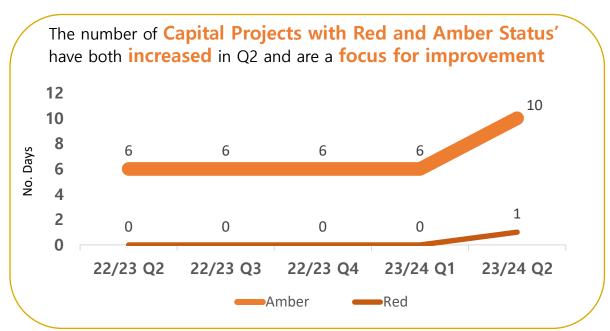
PRIORITY: Deliver the key economic development programmes for our region - the <u>South of Scotland Regional Economic</u>

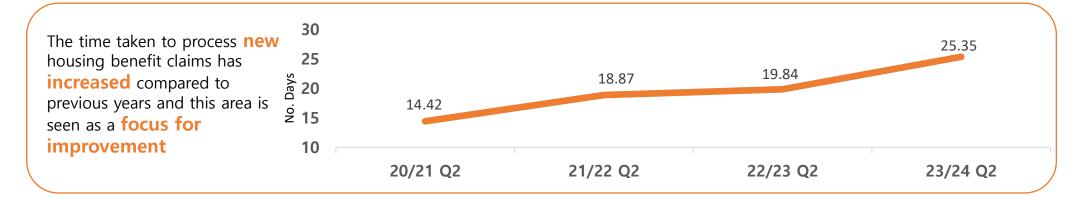
<u>Strategy</u>, <u>Borderlands Inclusive Growth Deal</u> and the <u>Edinburgh and South East Scotland City Region Deal</u> and <u>Regional Prosperity</u>

<u>Framework</u> - making our economy stronger, greener and more sustainable.









EMPOWERED VIBRANT COMMUNITIES

PRIORITY: Support and empower people to achieve strong, active, resilient and sustainable communities and realise opportunities for improving people's lives.



Implement our Community Engagement Strategy

This action will be completed in a later quarter



Draft strategy developed



Further work required to reshape strategy to reflect **Target Operating Model** which went to council on 31 August 2023

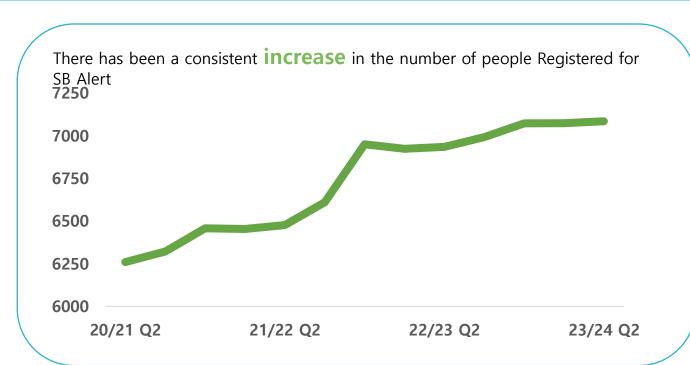


Desired Outcomes linked to this Milestone

• Enhanced participation and engagement which empowers communities to shape the

1 request has been **agreed** in Q2 for Asset Transfers

decisions which affect them



339 people carried out volunteer work with SBC in Quarter 2

£231,877 funds have been awarded through the Neighbourhood Small Schemes Fund by the end of Quarter 2

EMPOWERED VIBRANT COMMUNITIES

PRIORITY: Support and empower people to achieve strong, active, <u>resilient and sustainable communities</u> and realise opportunities for improving people's lives.



Service	Indicator	Q2 23/24	Status
	Number of Requests Received	0	
Communities & Partnerships - Asset Transfers	Number of Requests Agreed	1	
ASSEC Hullsters	Number of Requests Refused	0	
	Number of Requests Received	0	0
Communities & Partnerships - Participation Request	Number of Requests Agreed	0	0
articipation request	Number of Requests Refused	0	0
Communities & Partnerships	The number of people carrying out volunteer work with SBC	339	0
	Total Scottish Borders	£33,888.15	0
	Berwickshire	£0	0
	Cheviot	£0	0
Communities & Partnerships –	Eildon	£31,845.15	0
Value of Funding Awarded	Teviot & Liddesdale	£995.00	0
	Tweeddale	£1,048.00	0
	Borderswide	£231,877.00	0
	Neighbourhood Small Schemes Fund – Total Value of funds awarded (cumulative)	£231,877	0
	SB Alert - No. of people registered	7085	•
Community Resilience	No. of Active community resilience plans (cumulative)	56	0
	No. of Progressing community resilience plans (cumulative)	3	0

PRIORITY: The people of the Scottish Borders have the opportunities and are supported to take control of their health and wellbeing, enjoying a high quality of life.



Publish a locality directory on health / wellbeing and social care services

This action will be completed in Q4

Locality model will be developed first be developed first



 Locality directories will be developed when this is **complete**

Review the approach to early intervention services for children and families who require additional support

This action will be completed in a later quarter



Support will be on a multi-agency basis based on the principles of:

- relationship-based practice
- Holistic Family Support
- focused specifically presenting needs of children and families

Multi-agency **developments** being proposed include:



Setting up 2 early intervention Wellbeing Support/Intensive Family Support Teams in the Scottish Borders

Timescales are **indicative** but it is hoped that:



- the approach will be formally ratified at the end of October 2023
- the 2 early intervention teams will be operational by the end of the financial vear
- commissioning strategy concluded by October 2024

Further initiatives include:

 review of current early intervention commissioned services for Children & **Families**

Desired Outcomes linked to this Milestone

• People of the Scottish Borders are supported and enabled to take control of their health and wellbeing, and enjoy a high quality of life

Desired Outcomes linked to this Milestone

• Every child grows up loved, safe and respected and able to realise their full potential (The Promise)

PRIORITY: The people of the Scottish Borders have the opportunities and are supported to take control of their health and wellbeing, enjoying a high quality of life.



Develop our social prescribing function for care at home and GP's

This action will be completed in a later quarter

Collaborative Care at home design project agreed at key destinations including:

- Health Social Care Partnership Joint Executive
- SBC Council Management Team



Collaborative project **launching** after going to Commissioning Board on **31**st **October**

Providers have **signed up** to the project



Desired Outcomes linked to this Milestone

 Services are designed around service users' needs, focus on prevention, early intervention and minimising health inequalities Develop and action a Cycling Strategy, a Sport and Physical Education Strategy, and a Library Strategy

This action has been delayed due to a review of Live Borders and will be moved to a later quarter

Desired Outcomes linked to this Milestone

· People have access to quality cultural, play, leisure and sport activities

Road Incidents

Based on unvalidated data, unfortunately there was one fatality as the result of a road accident in the Scottish Borders in Quarter 2 of 2023. This is the same as the preceding 3 month period and in line with the corresponding quarter 2 in 2022.

There were 22 people seriously injured as a result of road accidents in the Scottish Borders in Quarter 2 of 2023. This is 13 up on the equivalent period in 2022 and 11 up on the previous quarter. The figure of 22 is also significantly worse than the figure (13.2) required to meet the revised national reduction targets for the area. Roads policing colleagues have not suggested any particular trend or reason for the increase and it should be noted that these short-term indicators do have a tendency to spike up and down.

PRIORITY: The people of the Scottish Borders have the opportunities and are supported to take control of their health and wellbeing, enjoying a high quality of life.



Service	Indicator	Q2 23/24	Status
	Looked After Children (aged 12+) in family-based placements compared to those in residential placements	67%	•
Social Work	Looked After Children (All ages) in family-based placements compared to those in residential placements	74%	•
C&F	Number of Looked After Children (LAC)	217	
	Number of Inter-agency Referral Discussions (IRDs) held about a child	175	ĺ
	Number of children on Child Protection Register	43	í
Adult Bustantian	Number of Concerns	63	0
Adult Protection	Number of Investigations	46	0
Economic Development & Procurement	Additional homes provided affordable to people in the Borders, based on our wages	18	0
NHS**	Bed days associated with delayed discharges in residents aged 75+; rate per 1,000 population*	373	•

^{*} Please note that the data provided in Q2 is derived from Board of Residence monthly figures

^{**} There is a lag of one Quarter for data provided for NHS data

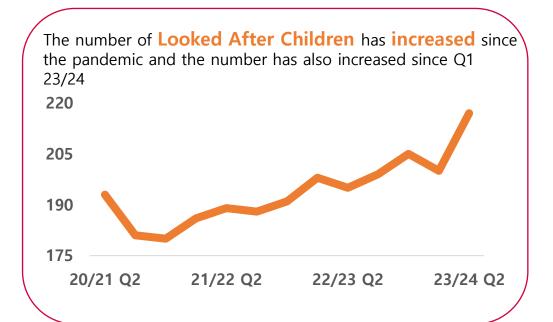
PRIORITY: The people of the Scottish Borders have the opportunities and are supported to take control of their health and wellbeing, enjoying a high quality of life.



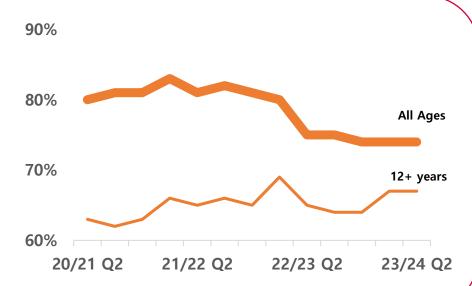
Service	Indicator	Q2 23/24	Status
	Number of Referrals To Domestic Abuse Services (Cumulative)	220	•
	Number of reported incidents of domestic abuse (cumulative)	Awaiting Publicat	ion by Police
	Number of High Risk domestic abuse cases discussed at Multi Agency Risk Assessment Conference (MARAC) (cumulative)	67	•
Safer Communities	The percentage of referrals into the Mediation Service that were progressed and agreement was reached (cumulative)	100%	•
	The percentage of individuals who were satisfied with the Mediation Intervention on exit from the service (Cumulative)	0%	0
	The number of referrals into the Mediation Service (Cumulative)	15	•
	The number of reported ASB Incidents (Cumulative)	Awaiting Publication by Police	
	Number of ASB Early Interventions	312	0
	Number monitored for ASB	589	•
	Number of Group 1-5 recorded crimes and offences (cumulative)	Awaiting Publication by Police	

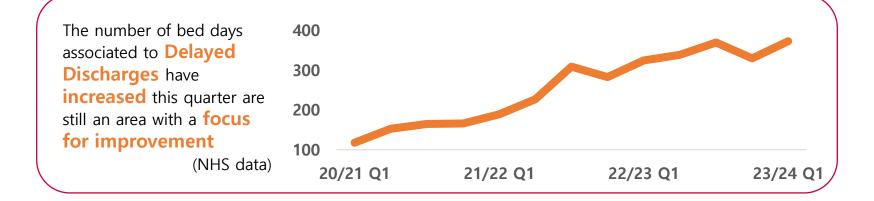
PRIORITY: The people of the Scottish Borders have the opportunities and are supported to take control of their health and wellbeing, enjoying a high quality of life.





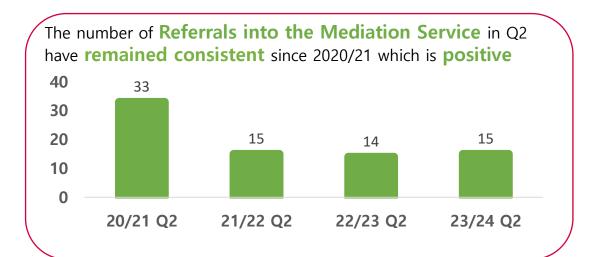
The percentage of
Looked After
Children in familybased placements in
Q2 had decreased for
all children but there is
an increase for those
aged only 12 years and
over. This continues to be
an area for Focus for
Improvement

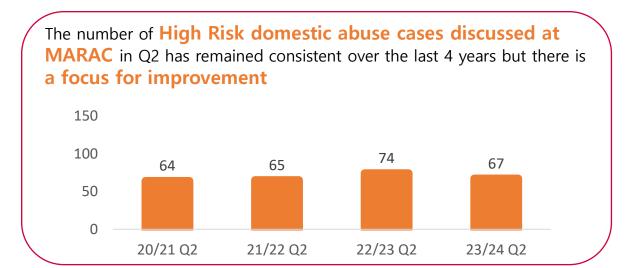


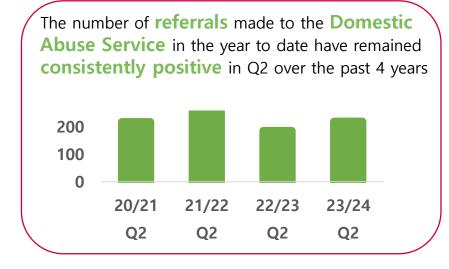


PRIORITY: The people of the Scottish Borders have the opportunities and are supported to take control of their health and wellbeing, enjoying a high quality of life.

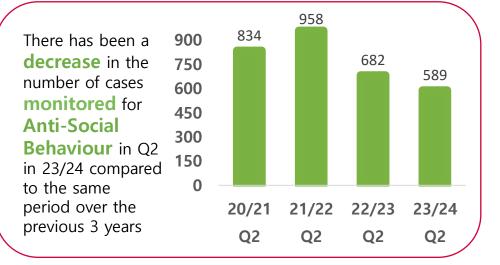








100% of referrals into the Mediation Service were progressed and agreement was reached in the year to date



PRIORITY: Ensure that Scottish Borders Council is effective, sustainable, responsive and aligned to the needs and priorities of our communities.



Review the delivery of the Inequalities Strategy and the Child Poverty Strategy - now referred to as the Local Child Poverty Report and Action Plan

The CPP on 8th June heard:



- The Local Child Poverty Report and Action Plan 2023/24
- Progress on the 2022/23 report

Improvement in gap between average wages in Scottish Borders and Scotland



- In 2022 the Scottish Borders average was £69 less per week than Scotland
- In 2021 the Scottish Borders average was £96 less per week than Scotland

Children in **low-income** families has risen to 19.7% due to the cost of living crisis

SBC has a £1.2m cost of living support package



received a warm clothing payment of £100

CPP: Community Planning Partnership

Approx 2,695 children

Develop, consult & launch a new Community Plan that sets out key partnership priorities and actions for the Scottish Borders

New Community Plan 2023/33 agreed by the Strategic Board on **7 September**



Underpinning Values

- People focused
- Inclusive
- Innovative
- Sustainable

New plan sets out 11 outcomes for **improvement** under 4 themes of:



- Learning, skills and economy
- Good health and wellbeing
- Place, community and connectivity

Cross Cutting Issue



A resilient and net zero Scottish Borders by 2045

Desired Outcomes linked to this Milestone

• Better outcomes are delivered through effective partnership working

Desired Outcomes linked to this Milestone

• Inequality is reduced through targeted activity with all partners

PRIORITY: Ensure that Scottish Borders Council is effective, sustainable, responsive and aligned to the needs and priorities of our communities.



Service	Indicator	Q2 23/24	Status
	Av.time (wks) taken to process all planning apps - Maj Dev ADJUSTED (cumulative)	Data unavailable (until Q3 23/24
	Av.time (wks) taken to process all planning apps - Local Dev (non-householder) - ADJUSTED (cumulative)	Data unavailable until Q3 23/24	
Planning Permission	Av.time (wks) taken to process all planning apps - Local Dev (householder) - ADJUSTED (cumulative	Data unavailable until Q3 23/24	
	Number of Planning Applications Received	253	í
Council Tax	Council Tax – In Year Collection Level	55.66%	0
	Capital Receipts Generated (cumulative)	£306K	0
Duamantu	Properties surplus to requirements	18	0
Property	Properties actively being marketed	11	0
	Properties progressed to "under offer"	12	0
	Average times: the average time in working days to respond to complaints at stage one	9.2	•
	Performance against timescales: the number of complaints closed at stage one within 5 working days as percentage of total number of stage one complaints	77%	•
	Average times: the average time in working days to respond to complaints at stage two	32.7	•
*Complaints Handling	Performance against timescales: the number of complaints closed at stage two within 20 working days as percentage of total number of stage two complaints	35%	•
	Average times: the average time in working days to respond to complaints after escalation	47.3	•
	Performance against timescales: the number of escalated complaints closed within 20 working days as a percentage of total number of escalated stage two complaints	44%	•
	Number of Complaints Closed	242	í

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Service	Indicator	Q2 23/24	Status
Freedom of Information	FOI Requests Received	344	ĺ
Treedom of information	Percentage of FOI Requests Completed on Time	86%	•
Social Media	Number of Facebook Engagements	10,479	
Social Media	Number of Twitter Engagements	3,620	•
Assessor	Council Tax Valuation List-Time taken to add new properties to the List	47%	0
	Valuation Roll (Non Domestic)-Time taken to amend the valuation roll to reflect new, altered or demolished properties	30%	0
	SBC Absence Rate – Staff	5.28%	0
Staff Absences	SBC Absence Rate – Teaching Staff	2.22%	0
	Staff Absence Rate (overall)	4.54%	0
Economic Dev & Procurement	Percentage of Invoices paid within 30 days	94%	0
Customer Contact	*Voice calls Answered	Information Delayed	
Customer Contact	*Voice calls Answered	Information Delayed	

^{*} Please note that this PI is place of the previous Customer Contact PIs

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23/24 Q2





A **new system** to record complaints was implemented in Q3 22/23 and we expect to see an improvement in the second half of 23/24.

22/23 Q4

Days to respond after escalation

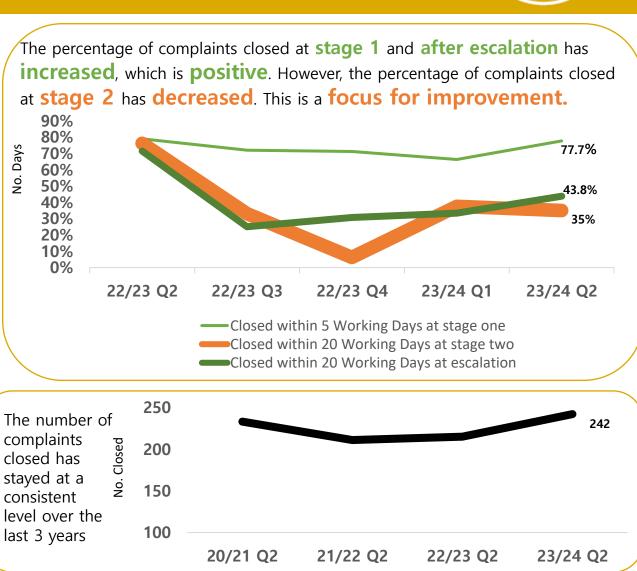
Days to respond at stage 1

Days to respond at stage 2

23/24 Q1

22/23 Q2

22/23 Q3



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